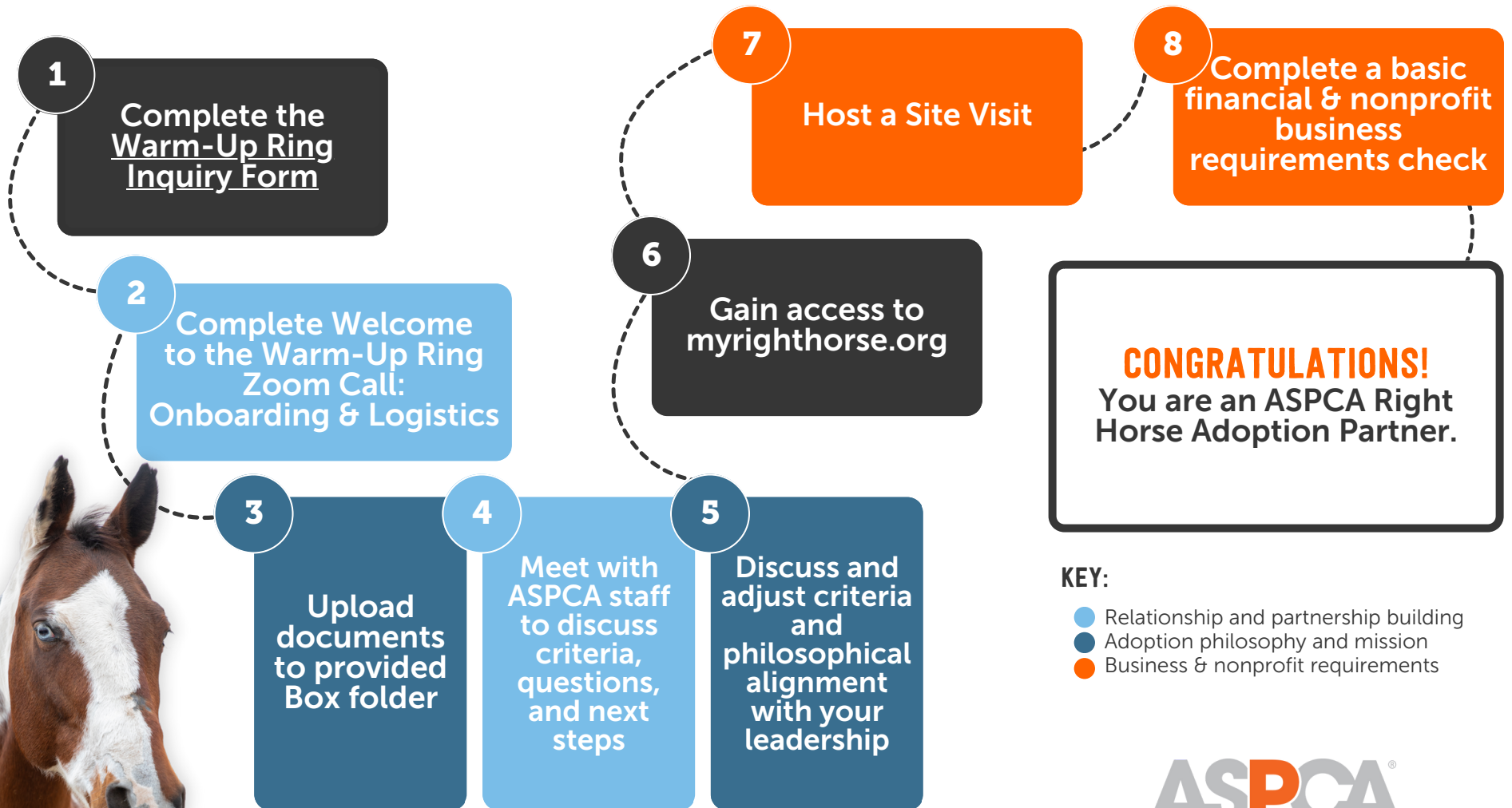


BECOMING AN ASPCA RIGHT HORSE PARTNER THROUGH THE WARM-UP RING



Steps 3-5 should be repeated until partnership criteria are met. Simultaneously, you will gain access to collaboration opportunities, networking and some Partner benefits.

ASPCA
RIGHT HORSE